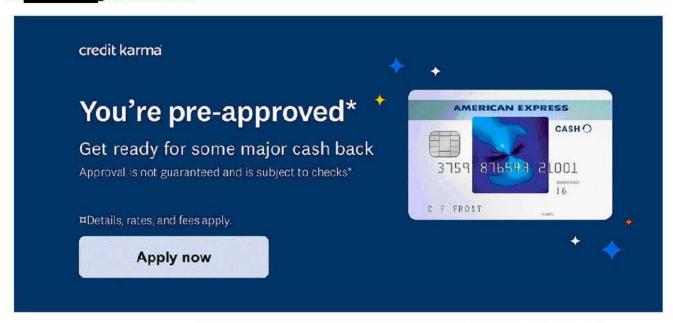
Exhibit A

@creditkarma.com>

Congrats, value1! You're pre-approved for an American Express Card.

notifications@mail1.creditkarma.com <notifications@mail1.creditkarma.com>
To: @mail1.creditkarma.com

Wed, Sep 9, 2020 at 12:33 PM



We receive a commission from American Express. It's what helps keep Credit Karma free!

Hi value1,

A great rewards card can help you earn every day, and even fit your spending patterns. It's the perfect way to reward yourself for everything you do.

Our recommendation

The Blue Cash Everyday® Card from American Express has impressive rewards with no annual fee¤. Best of all, **you're pre-approved.*** Approval isn't guaranteed, but 90% of pre-approved applicants get this card.

Check out the details:

- \$150 back after you spend \$1,000 in purchases on your new card within the first 3 months.
 You will receive the \$150 back in the form of a statement credit.**
- 3% cash back at U.S. supermarkets (on up to \$6,000 per year in purchases, then 1%)†
- · 2% cash back at U.S. gas stations†
- . 1% cash back on other purchases†

 0% intro APR for 15 months from the date of account opening on purchases (then a variable rate, currently 13.99% to 23.99%)

Head over to Amex and apply.

†Cash back is received in the form of Reward Dollars that can be redeemed as a statement credit.

**Offer & Benefit Terms | ¤Rates and Fees

Apply now

This offer is current as of email send date.

You have received this pre-approved offer because you met certain criteria determined by American Express for a pre-approved offer, as of the email send date. This is not a guarantee of approval. When making an approval decision, American Express may consider your credit score, any delinquency or bankruptcy on your credit report, your previous history with American Express, ability to pay, fraud risk and other eligibility requirements.



Not what you're looking for?

Take a look at some of our other recommendations for your credit.

See more cards



Cards that work in harmony

Have great credit? Here's how to choose rewards cards that go well together.

Read more





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Exhibit B

@creditkarma.com>

Nice, value1! You're pre-approved for this Amex Card.

Wed, Sep 9, 2020 at 12:37 PM



We receive a commission from American Express. It's what helps keep Credit Karma free!

Hey value1,

Nothing says hello like a welcome bonus.

The American Express Cash Magnet[®] Card offers a \$150 statement credit after you spend \$1,000 or more in purchases on the card in your first 3 months from account opening.* There's cash back too, including unlimited 1.5% back on every eligible purchase.*† And best of all, you're already pre-approved.** Approval isn't guaranteed, but 90% of pre-approved applicants get this card, so it's a great start.

Plus, this card has a **0% intro APR for 15 months from date of account opening on purchases**. After that, there's a **variable APR of 13.99 to 23.99%**.¤

More rewards and no annual fee. " Head over to apply now.

https://mail.google.com/mail/u/0?ik=edb70e6a14&view=pt&search=all&permmsgid=msg-f%3A1677386349526093413&simpl=msg-f%3A1677386349526093413

†Cash back is received in the form of Reward Dollars that can be redeemed as a statement credit.

*Offer & Benefit Terms | ¤Rates and Fees

Apply now



Looking for other options?

Check out more recommendations.

See more cards



Already have this card?

More info means better recommendations.

Confirm this card



Are you missing out on rewards?

Matching your cards could help you earn more.

Learn more

This offer is current as of email send date.

**You have received this pre-approved offer because you met certain criteria determined by American Express for a pre-approved offer, as of the email send date. This is not a guarantee of approval. When making an approval decision, American Express may consider your credit score, any delinquency or bankruptcy on your credit report, your previous history with American Express, ability to pay, fraud risk and other eligibility requirements.





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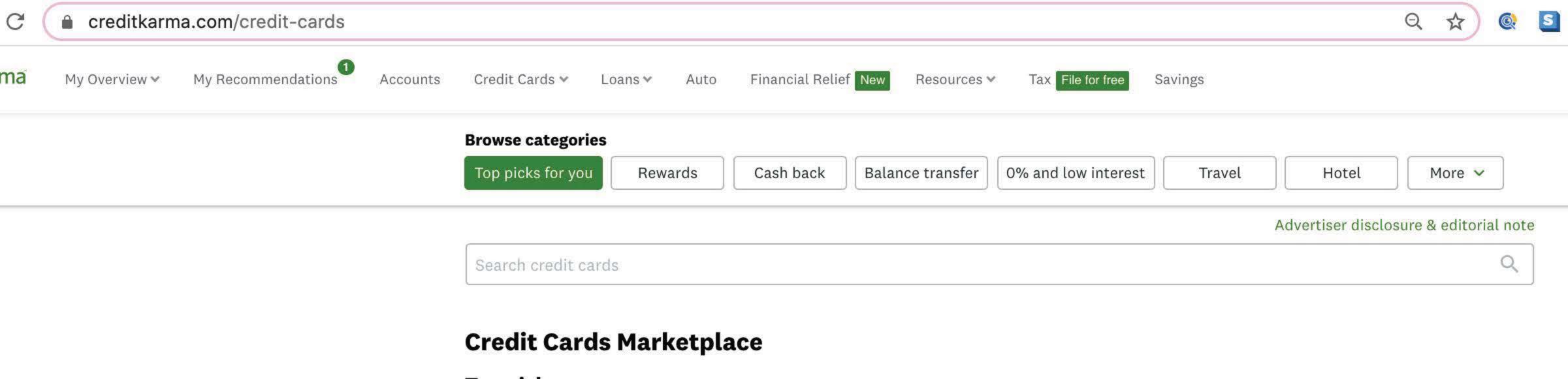
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Exhibit C



Top picks

You have low balances and pay on time. Find a card that rewards your great credit habits.

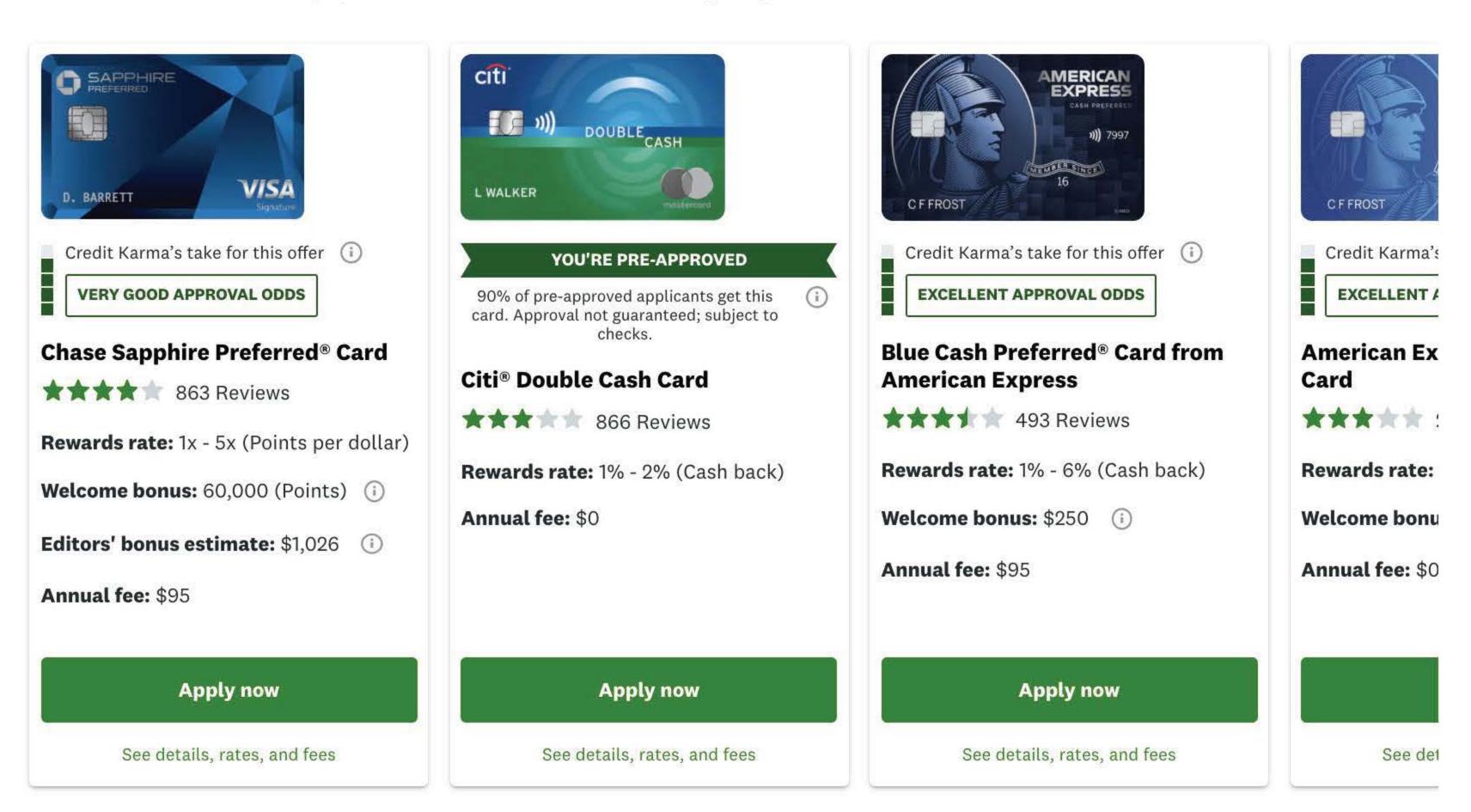
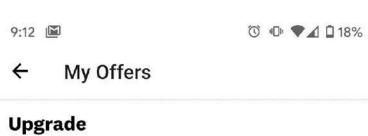


Exhibit D







YOU'RE PRE-APPROVED

You're at 90% odds, so you'll likely get this loan subject to final checks of your information

LOAN AMOUNT	PAYMENT EST.*
\$15,000	\$463 /month
APR EST.*	LENGTH
8.99%	36 months
APR may change	

INTEREST & FEES EST.*

\$2,871

Take offer Show rate disclosure and partner details <

Exhibit E

San Francisco | Charlotte | Los Angeles | Leeds | London

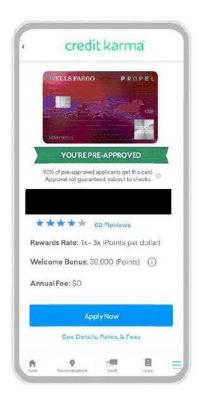
& Credit Karma

Leadership Summit

JULY 2019

Proprietary and Confidential



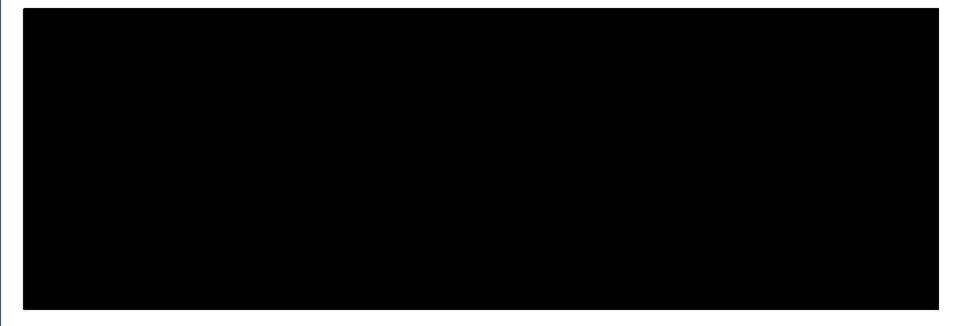


 Pre-approved offers give members certainty and transparency on offer decisioning



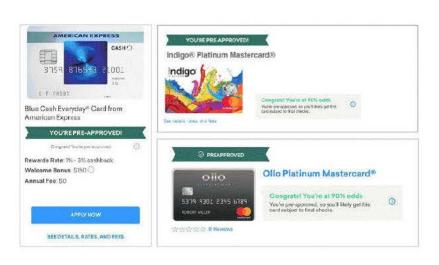
We believe Credit Karma represents a significant opportunity for the controlling quality

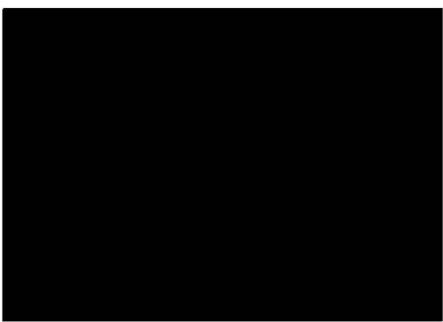
signed up, with permission to access their credit scores to make real time
 pre-approved offers



credit karma | Proprietary and Confidential

Certainty is important for members; increase in click lift through conversion across the credit spectrum





SCREEN IMAGES SIMULATED

Exhibit F



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Exhibit G

Financial Products Internal Training



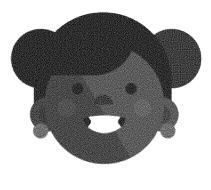
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Agenda What is a Marketplace? **Member Experience Credit Cards Common Member Credit Card** questions and Macro Responses credit karma

Application Declined Questions

I was declined for a pre-approved credit card offer through Ollo. How is that possible?!?!?!



credit karma

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Approach

Identify needs

· Member is confused about pre-approval and what it means

Terms and definitions

Pre-approval

Clarification

Need to know specific card member applied for

Where to look in the product

Login as user and navigate to cards to look for pre-approved offer.

Articles and resources

- Pre-approval resource (coming soon to KB near you)
- Escalate to

credit karma